

Update on Electric U/G Equipment Borden Gold

WSN Conference

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Agenda

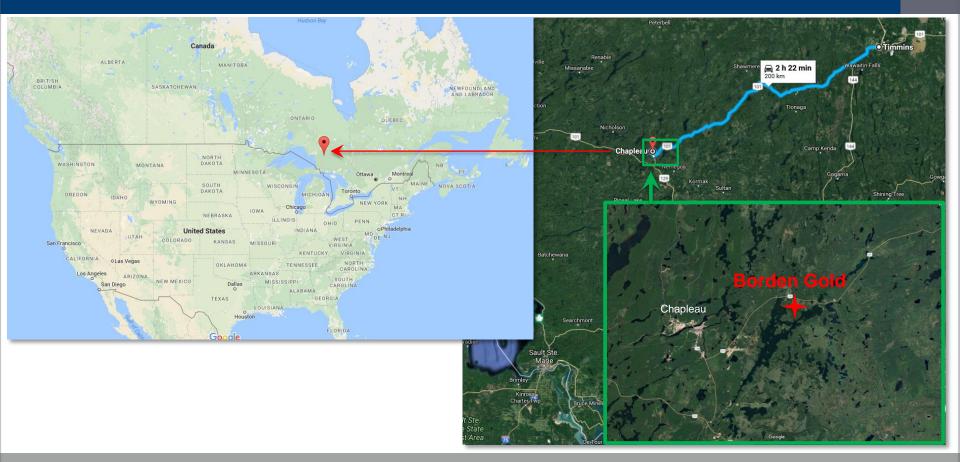
- 1. Background on Borden Gold (battery electric vehicle)
- 2. Why Electric Mine?

3. Process

- 1. BEV Literature/Industry Review
- 2. Eng. Trade-Off (Diesel vs Electric)
- 3. Analysis of Other Considerations
- 4. Decision Point BEV or not?
- 5. Acquiring Equipment
- 6. Other Opportunities
- 7. Operational Planning & Implementation
- 4. Experience 5 Months On



1 - Geography & Lands



TOGETHER, CREATING SUSTAINABLE VALUE

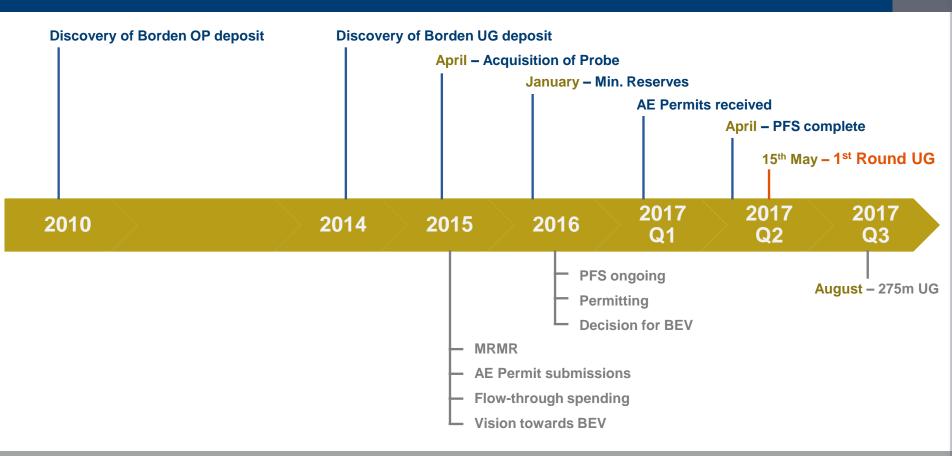
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1 - Aerial Photography of Site

Borden Gold -Safe – Simple – Green – Silent – Invisible & Inclusive Project



1 - Timeline



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2 – Why Electric Mine?

- Vision for future
- Sustainability (safety, environment, community)
- Economic (energy & cost reduction)
- "Greener"
- Improved social acceptance
- Technologically feasible



Process 1: BEV Literature / Industry Review

1. Review of BEV in underground mining

- a. Historically: trolley trucks & tethered LHDs
- b. Locally: battery at KL Gold (small size), etc...
- c. Block cave: large, tethered LHDs on drawpoint horizon

2. Equipment from OEMs

- a. Availability on market & in development (proven vs concept, lead times, etc...)
- b. Capability (size, duty cycle, etc...)

3. Other factors

- a. Battery technology developing rapidly
- b. Interest from government and regulators
- c. Industry trend towards reduction of contaminants in air underground





BEV Literature / Industry Review

- 1. Advantages of BEV Safety & sustainability, lower OPEX & CAPEX, project benefits
- 2. Challenges of BEV Initial CAPEX, engineering & operations, purchasing & maintenance, change
- 3. Ideal mine for BEV
 - a. Long mine life
 - b. Haul down ramp (loaded for regeneration)
 - c. Deep & hot (vent. infrastructure)

Applies to Borden?

400RI Land 400RI Lake Ramp (haulage to surface) 200RL 200RI 2017 2018 2019 2020 0RL 2021 ORI 2022 2023 2024 2025 2026 2027 -200RL

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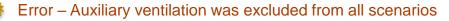
Engineering Trade-Off - Diesel vs Electric

1. Challenge to establish engineering criteria

- a. Ventilation requirements (not direct as with diesel)
- b. No empirical data for new equipment
 - i. Power load estimation
 - ii. Productivity
 - iii. Maintenance
 - iv. Safety requirements

2. Hired consulting firms & Goldcorp sites

- a. AMC and Hatch
- b. Benchmarking with conventional equipment
- c. OEMs provided estimations
- d. Produced financial models for comparison



Ventilation Criteria for Electric

What determines requirement?

a. No DPM/NOx

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- b. No heat issues from estimation
- c. Dust min./max. air velocities
- d. Other considerations?
- e. Benchmark vent. regulations for nondiesel (interprovincial, international)



- 0.25 m/s under usual operation
- Sized larger for blast clearing & VOD
- Planned for VOD on contaminants

Decision Point – BEV or not?

• Equipment needed to be ordered prior to PFS completion

- Rental of equipment not possible
- Lead times for equipment



Data presented to IC for approval of funding BEV equipment

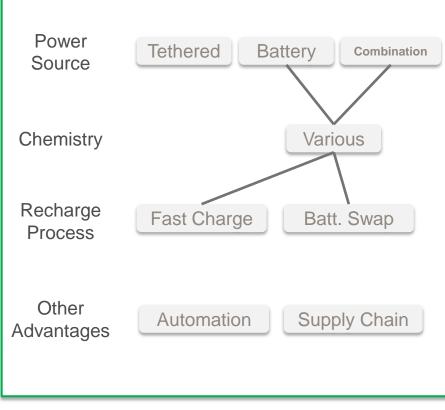
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Acquiring Equipment

- 1. Support from corporate procurement team
- 2. Typical RFP process considered less effective
 - Direct conversation with suppliers individually

3. Engage with OEMs

- Started during trade-off studies
- Great interest in coming to market
- Different philosophies & designs
- R&D timelines
- Reality vs Sales



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1. Subsidies & Grants

- a. Federal & Provincial governments (various programs)
- b. Utility companies (IESO) rebate

2. Corporate branding

- a. Idea City Designing Mines of the Future
- b. BNN interviews

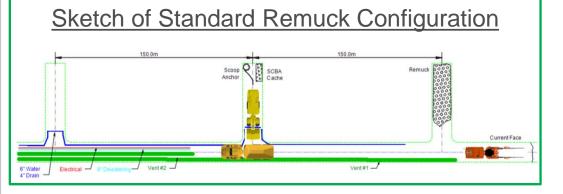
3. Leadership in updating standards/regulations

a. Fill a "void"

Operational Planning & Implementation

1. Operational redesign for equipment

- a. Tethered LHD
- Power reticulation (more lines, charging locations, 1kV, etc...)
- c. Cold climate parking (u/g, surface)



2. "Training Camp" at Hoyle Pond UG

Mine





Experience – 8 Months In

1. General

- a. It worked relatively quickly!
- b. Industry inquiring on project
- c. Catalyst for Goldcorp sites

2. Detail

- a. LHD is slower than expected
- b. New habits: plug in after shift!
- c. Difficulties with charging
- d. LHD cable challenges



Employee Satisfaction Survey conducted to determine the Miner's perspective. Two of the questions and answers below.

Question	The same	Somewhat better	Significantly better	A huge improvement	Total
Compared with an all diesel fleet of equipment, is the air quality at Borden's all- electric project	0	1	15	28	44
Question	l wouldn't recommend working at Borden	l might recommend Borden	I would recommend Borden more than other places I've worked	I would strongly recommend Borden because there is a huge difference in air quality	Total
Considering ONLY the all- electric fleet, would you recommend working at Borden, over other diesel equipped mines?	0	9	11	23	43

Recap on Key Process & Lessons Learned

- 1. Equipment is stealth quiet U/G
- 2. Workers pleased about air quality
- 3. Major support from equipment vendors
- 4. Opportunities "outside the box"
- 5. Learning curve was steep but new
 - technology embraced





Borden Gold – Selection of Electric Equipment

